

TAHOE FOREST HOSPITAL DISTRICT
CAPITAL REQUEST LISTING BY DEPARTMENT
FY 2016 BUDGET

Dept	Name	Description	Qty	Justification	Total Cost	Priority Due to Age - Mission Critical	Qtr 1	Qtr 2	Qtr 3	Qtr 4
TAHOE FOREST HOSPITAL										
6010	Intensive Care Unit									
	SCVO2 Monitor	EMO Dynamic	1		\$ 15,000	MED	\$ -	\$ -	\$ -	\$ 15,000
	Gaymar Unit	Hypo/Hyper Thermia Unit	1	was on last year - quality	\$ 7,200	MED	\$ -	\$ -	\$ 7,200	\$ -
	Cardiac Monitors	Monitor Upgrde	1		\$ 75,000	MED	\$ -	\$ -	\$ -	\$ 75,000
	Critical Care Bed		1		\$ 25,000	MED	\$ -	\$ -	\$ -	\$ 25,000
	Critical Care Bed		1	place holders - age and safety concern	\$ 25,000	MED	\$ 25,000	\$ -	\$ -	\$ -
6380	OB									
	OB Beds		2	age	\$ 15,000	MED	\$ -	\$ 7,500	\$ -	\$ 7,500
	neo BLUE Blanket		1	quality	\$ 4,000	HIGH	\$ 4,000	\$ -	\$ -	\$ -
	neo BLUE Phototherapy Radiometer		1	quality	\$ 3,000	HIGH	\$ 3,000	\$ -	\$ -	\$ -
	GE Fetal Monitoring Core Metrix		1	place holders - age and safety concern	\$ 17,500	MED	\$ -	\$ -	\$ 17,500	\$ -
	Hearing Screening Machine		1	place holders - age and safety concern	\$ 20,000	MED	\$ 20,000	\$ -	\$ -	\$ -
	Delivery Panda		1	age - phasing out only panda units	\$ 5,000	MED	\$ -	\$ -	\$ 5,000	\$ -
	Decked Out Panda		1	age - phasing out only panda units	\$ 7,500	MED	\$ -	\$ -	\$ 7,500	\$ -
	Refrigerator	Breast Milk Refrig	1		\$ 2,000	MED	\$ -	\$ -	\$ 2,000	\$ -
6580	Skilled Nursing Facility									
	Med Carts	Long Term Care	2	equip. at end of life cycle	\$ 10,000	MED	\$ -	\$ 5,000	\$ -	\$ 5,000
7010	Emergency Dept									
	Stryker	gurney	2	equip. at end of life cycle	\$ 15,000	MED	\$ -	\$ 7,500	\$ -	\$ 7,500
	GE/Marquette	MAC 5500	1	currently using the labs - convenience issue	\$ 15,000	MED	\$ 15,000	\$ -	\$ -	\$ -
7180	TC - Physical Therapy									
	Treatment Table		1		\$ 3,600	MED	\$ -	\$ 3,600	\$ -	\$ -
	E-stim Unit		1		\$ 5,500	MED	\$ -	\$ 5,500	\$ -	\$ -
	Treadmills		2	place holder - current equipment at end of lifecycle	\$ 20,000	LOW	\$ -	\$ -	\$ 10,000	\$ 10,000
7280_7310	Home Health and Hospice									
	Subaru Vehicle	cars	1	place holder - current equipment at end of lifecycle	\$ 30,000	MED	\$ -	\$ -	\$ 30,000	\$ -
7420	Surgical Services									
	DeMayo Knee Positioner	Knee positioner for Total Knee Arthroplasty	2	Needed for TKA consecutive cases for efficient operations and T.A.T. Increase in bilateral TKA procedures.	\$ 17,500	MED	\$ 17,500	\$ -	\$ -	\$ -
	High Speed Drill	High speed drill	1	For removal of old implants, screws and rods. Currently renting, but do not always know when drill is needed and risk being caught with inability to complete surgery.	\$ 30,000	MED	\$ 30,000	\$ -	\$ -	\$ -
	Flyte Helmet System	System for full head covering for Total Joint Arthroplasty	1	Replace older helmets for total joint surgery. Standardizes disposables and batteries for the hood filtration system.	\$ 11,500	MED	\$ 11,500	\$ -	\$ -	\$ -
	Erbe Forceps	Special coagulation forceps for all tonsil cases	3	Used on every tonsil case. Replacement for older, obsolete forceps which cannot be repaired	\$ 6,250	HIGH	\$ 6,250	\$ -	\$ -	\$ -
	Flexible Rhino-Laryngoscope	Flexible Rhino-Laryngoscope	1	Replace old, obsolete scope. Old scope has poor visibility and no suction channel	\$ 12,500	HIGH	\$ -	\$ 12,500	\$ -	\$ -
	Laparoscope Holder	Holds Laparoscope in place during surgery	1	Replaces the need for a second scrub on some cases and will also decrease the need for an assistant on some cases	\$ 12,500	MED	\$ -	\$ 12,500	\$ -	\$ -
	Headlight	Fiberoptic Headlight	2	Replacement for older headlights. Older headlights are not cordless and are getting dull.	\$ 6,250	HIGH	\$ -	\$ 6,250	\$ -	\$ -
	HANA Table upgrade kit. Includes transfer board.	Upgrades current older table to newer standards	1	Provides some new safety features for moving patient on and off HANA table.	\$ 8,500	MED	\$ -	\$ 8,500	\$ -	\$ -
7429	SPD									
	500 Series trolley	Load/Unload Trolley	2	Need to be able to load and unload older small autoclaves in SPD to facilitate throughpiut of sterilized instruments.	\$ 4,400	MED	\$ -	\$ 2,200	\$ 2,200	\$ -
	SMART Transport Trolley	Loading and transport trolley for loading and unloading washer	1	Currently only have two in SPD. Need one more additional trolley to keep instruments moving into and out of washers. Will improve efficiency and throughput.	\$ 3,500	MED	\$ 3,500	\$ -	\$ -	\$ -

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Dept	Name	Description	Qty	Justification	Total Cost	Priority Due to Age - Mission Critical	Qtr 1	Qtr 2	Qtr 3	Qtr 4
7430	PAAS									
	Ice Machine	Ice Maker	1	Replace old ice maker. Parts are difficult to get. Old ice maker is more than 23 yrs old and breaks often.	\$ 4,200	HIGH	\$ 4,200	\$ -	\$ -	\$ -
	R - series	defib	1	equip. at end of life cycle	\$ 15,000	MED	\$ -	\$ 15,000	\$ -	\$ -
	Gurney	Recovery Gurney	2	Replace oldest gurneys	\$ 14,000	HIGH	\$ -	\$ 7,000	\$ 7,000	\$ -
	Gurney	Recovery Gurney	3	Replace oldest gurneys	\$ 21,000	MED	\$ -	\$ -	\$ -	\$ 21,000
	Code Cart	Resuscitation Cart	1	Current cart is old and difficult to roll.	\$ 3,850	MED	\$ 3,850	\$ -	\$ -	\$ -
	Procedure Table	Table for Pain Clinic procedures	1	Current table is at end of life cycle	\$ 17,500	MED	\$ -	\$ -	\$ -	\$ 17,500
	Vital Sign Machine	Vital Sign monitor	2	Replace oldest monitors for ASU.	\$ 7,000	MED	\$ -	\$ 3,500	\$ -	\$ 3,500
7450	Anesthesia									
	flexible intubation scope	flexible laryngoscope	1	Current scope obsolete and lens is cloudy. Has been repaired to best condition possible, but still cloudy image. Used for difficult intubations.	\$ 17,500	HIGH	\$ -	\$ 17,500	\$ -	\$ -
7500	Lab									
	Microscan	Microscan	1		\$ 40,000	MISSION CRITICAL	\$ 40,000	\$ -	\$ -	\$ -
	AutoScan-4	Replace 12 Y/O instrument that does not meet IT requirements or new drugs	1	equip. at end of life cycle	\$ 30,000	MISSION CRITICAL	\$ 30,000	\$ -	\$ -	\$ -
	Bacterial Culture Incubator	Currently unit 9 y/o Bottom rusted out	1	equip. at end of life cycle	\$ 12,000	MED	\$ -	\$ -	\$ -	\$ 12,000
	Blood Typing & Screening Instrument	Patient Safety -Hemolytic transfusion reactions	1	pateint safety	\$ 80,000	MED	\$ -	\$ -	\$ -	\$ 80,000
7593	Cardiac Rehabilitation									
	rower		2	place holder - current equipment at end of lifecycle	\$ 2,500	LOW	\$ -	\$ 1,250	\$ 1,250	\$ -
	bike exercise equipment		2	place holder - current equipment at end of lifecycle	\$ 2,500	LOW	\$ -	\$ 1,250	\$ 1,250	\$ -
	treadmill		4	place holder - current equipment at end of lifecycle	\$ 25,000	LOW	\$ 6,250	\$ 6,250	\$ 6,250	\$ 6,250
	NuStep		4	place holder - current equipment at end of lifecycle	\$ 20,000	LOW	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
7630	Diagnostic Imaging									
	Radiographic X-Ray Unit Digital	digital radiographic room	1	14 yrs old end of life parts will become harder to source as unit continues to age	\$ 450,000	MED	\$ -	\$ -	\$ -	\$ 450,000
	Mini C-Arm	C-arm for Orthopaedic Surgeon Mobile fluoroscopy in OR	1	Orthopaedic Surgeon utilize mini c-arm for require improved imaging. Present system	\$ 75,000	MISSION CRITICAL	\$ 75,000	\$ -	\$ -	\$ -
	Digital Portable X-Ray Unit	Digital Portable x-ray unit with wireless cassette	1	Replace present sysrtem which is approximately 21 years old	\$ 175,000	HIGH	\$ -	\$ 175,000	\$ -	\$ -
7660	MRI									
	DSTREAM MRI	MRI dStream Upgrade		Upgrade system to multichannel coil platform. New platform will allow for the ability for multichannel coils to be used versus limitation of fixed coil channels. Need to prevent market erosion by referrals to competative area. Reno area installing multichannel and 3T magnets that have potential to draw away form our area.	\$ 585,000	MED	\$ -	\$ -	\$ -	\$ 585,000
	MRI VITAL Signs Monitor	Replace existing Monitor - End of Life will experience support issues		Vital Signs Monitor compatible with MRI for patient monitoring needs upgrade as present system is at manufacturer end of life.	\$ 75,000	MED	\$ -	\$ -	\$ 75,000	\$ -
7670	Ultrasound									
	ABI Machine	Ankle Brachial Indices Unit		Present system is approx 18 yrs old. Not supported by the service vendor.	\$ 8,000	MED	\$ -	\$ -	\$ 8,000	\$ -
7632	Briner Mammography									
	Digital mammo/Tomosynthesis	Tomosynthesis Mammography System with Stereotactic Biopsy System	1	patient satisfaction	\$ 685,000	MISSION CRITICAL	\$ -	\$ -	\$ 685,000	\$ -
	Bone Densitometer Unit	DEXA Bone Density System	1	software is not supported	\$ 75,000	MISSION CRITICAL	\$ -	\$ -	\$ 75,000	\$ -
	Stereotactic Table/Device	Briner Stereotactic	1	stereotactic biopsies	\$ 250,000	MED	\$ -	\$ -	\$ -	\$ 250,000
	Blanket Warmer		1	patient staifaction	\$ 6,000	MED	\$ -	\$ 6,000	\$ -	\$ -
	FURNITURE	FURNITURE FOR BRINER	1	Relace Furniture for Briner waiting area	\$ 15,000	MED	\$ -	\$ 15,000	\$ -	\$ -
	Penrad Software Upgrade	Software upgrade	1	MQSA requirement	\$ 35,000	HIGH	\$ 35,000	\$ -	\$ -	\$ -

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7760	Gastro/Intestinal										
	Endoscope Storage cabinet	Storage cabinet with airflow for hanging GI Endoscopes	1	need new cabinet to replace older obsolete cabinet. Cabinet must have airflow. It is absolutely essential equipment that need stb to be replaced due to GI Services moving to a new location during OR Light and Boom project.	\$ 5,200	MISSION CRITICAL	\$ 5,200	\$ -	\$ -	\$ -	
	Duodenoscope	ERCP scope	2	Replacement for older scope. This scope was not replaced when new equipment purchased. Old Olympus equipment is old and may become obsolete.	\$ 75,000	MED	\$ -	\$ 75,000	\$ -	\$ -	
	Bronchoscope	Endoscope for performing Bronchoscopy procedures	1	Replacement for older scope. This scope was not replaced when new Pentax equipment purchased. Old Olympus equipment is old and may become obsolete.	\$ 28,000	MED	\$ -	\$ -	\$ 28,000	\$ -	
7876	Sugar Bowl Clinic										
	Vital signs monitor	BP, SPO2, ECG, puls and temp	1	replace 14 year old monitor	\$ 3,350	MED	\$ -	\$ -	\$ 3,350	\$ -	
	x-ray unit	Radiographic Room	1	equipment unreliable	\$ 50,000	MED	\$ -	\$ -	\$ 50,000	\$ -	
8490	Children's Center										
	Tire Swing		1	new equipment	\$ 3,750	MED	\$ -	\$ -	\$ 3,750	\$ -	
8510_8650	Accounting & HR										
	HRIS	sytem converstion	1	meaningful use	\$ 225,000	MISSION CRITICAL	\$ -	\$ 225,000	\$ -	\$ -	
8750	Nursing Case Management										
	Rolling Cabinet	with locking drawers for Ipad's etc	1	quality/safety	\$ 3,000	MED	\$ -	\$ -	\$ 3,000	\$ -	
	Multi-Specialty Clinics										
9513	ENT	Astra touch	1	spirometer	\$ 2,500	MED	\$ 2,500	\$ -	\$ -	\$ -	
9513	ENT	M320Wall Mount Basic System	1	ENT microscope - standard of care	\$ 27,500	MED	\$ 27,500	\$ -	\$ -	\$ -	
9525	IM/CARD	Ritter exam table	1	powered exam table	\$ 8,700	MED	\$ 8,700	\$ -	\$ -	\$ -	
9525	IM/CARD	vital signs machine	1	vital signs machine	\$ 3,750	MED	\$ 3,750	\$ -	\$ -	\$ -	
9525	IM/CARD	ultrasound machine	1	ultrasound machine	\$ 45,000	MED	\$ -	\$ 45,000	\$ -	\$ -	
9523	PEDS	infant scale	1	infant scale	\$ 2,000	MED	\$ -	\$ -	\$ 2,000	\$ -	
9523	PEDS	patient scale	1	patient scale	\$ 3,750	MED	\$ -	\$ -	\$ 3,750	\$ -	
9523	PEDS	autorefractor	1	autorefractor	\$ 7,500	MED	\$ -	\$ -	\$ 7,500	\$ -	
9550	Retail Pharmacy										
	SUBTOTAL TFH				\$ 3,673,250		\$ 382,700	\$ 668,800	\$ 1,046,500	\$ 1,575,250	
INCLINE VILLAGE COMMUNITY HOSPITAL											
7010	Emergency Room										
	Pyxis remote manager	refrigerator access device	1	medication security	\$ 3,400	MED	\$ 3,400	\$ -	\$ -	\$ -	
7420	Surgery										
	Graft prep board	Mitek graft prep tray	1	new - currently renting	\$ 7,250	MED	\$ -	\$ 7,250	\$ -	\$ -	
	Insufflator	Mitek graft prep tray	1	Borrow from TFH. Current scheduling conflicts	\$ 6,000	HIGH	\$ 6,000	\$ -	\$ -	\$ -	
	General Surgery Instruments	Laparoscopic insufflator for laparoscopy procedures	1	To be able to perfrom general Surgery cases at IVCH.	\$ 7,000	MED	\$ -	\$ 7,000	\$ -	\$ -	
	Stryker Core Small Bone Power	Instruments for performing General Surgery cases at IVCH. New Service	1	Do not have any General Surgery instrumentation at IVCH. General Surgeon planning to do cases at IVCH.	\$ 45,000	MED	\$ -	\$ 45,000	\$ -	\$ -	
		small bone power	1		\$ 25,500	MED	\$ -	\$ 25,500	\$ -	\$ -	
7450	Anesthesia										
	BIZ Monitor	BIZ Monitor	1	To have anesthesia awareness monitor at IVCH. Currently it is utilized at TFH, but not at IVCH. IVCH is utilizing more general anesthesia than TFH.	\$ 6,500	MED	\$ -	\$ 6,500	\$ -	\$ -	
7500	Lab										
	cytocentrifuge		1		\$ 10,000	MED	\$ -	\$ -	\$ -	\$ 10,000	
7630	Incline DI										
	portable X-ray unit	radiology	1	equipment at end of life	\$ 50,000	MED	\$ -	\$ -	\$ 50,000	\$ -	
7770	IV PT										
	Treatment Table		1		\$ 3,600	MED	\$ -	\$ 3,600	\$ -	\$ -	
	E-stim Unit		1		\$ 5,500	MED	\$ -	\$ 5,500	\$ -	\$ -	
	SUBTOTAL IVCH				\$ 169,750		\$ 9,400	\$ 100,350	\$ 50,000	\$ 10,000	

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Dept	Name	Description	Qty	Justification	Total Cost	Priority Due to Age - Mission Critical	Qtr 1	Qtr 2	Qtr 3	Qtr 4
TAHOE CENTER FOR HEALTH AND SPORTS PERFORMANCE										
7790	Truckee OT									
		Game Ready	1	place holder - current equipment at end of lifecycle	\$ 4,500	LOW	\$ -	\$ 4,500	\$ -	\$ -
		Treatment Tables		place holders - age and safety concern	\$ 5,000	MED	\$ -	\$ -	\$ 5,000	\$ -
		Upper Body Ergo Meter	1	place holder - current equipment at end of lifecycle	\$ 11,000	LOW	\$ -	\$ -	\$ -	\$ 11,000
8777	Life Center Operations									
		treadmills	2	place holder - current equipment at end of lifecycle	\$ 20,000	LOW	\$ -	\$ 10,000	\$ 10,000	\$ -
SUBTOTAL TCHSP					\$ 40,500		\$ -	\$ 14,500	\$ 15,000	\$ 11,000
GRAND TOTAL TFHD					\$ 3,883,500		\$ 392,100	\$ 783,650	\$ 1,111,500	\$ 1,596,250
TAHOE FOREST HOSPITAL						MISSION CRITICAL	\$ 150,200	\$ 225,000	\$ 760,000	\$ -
						HIGH	\$ 52,450	\$ 218,250	\$ 7,000	\$ -
						MED	\$ 168,800	\$ 211,800	\$ 255,750	\$ 1,564,000
						LOW	\$ 11,250	\$ 13,750	\$ 23,750	\$ 21,250
INCLINE VILLAGE COMMUNITY HOSPITAL						MISSION CRITICAL	\$ -	\$ -	\$ -	\$ -
						HIGH	\$ 6,000	\$ -	\$ -	\$ -
						MED	\$ 3,400	\$ 100,350	\$ 50,000	\$ 10,000
						LOW	\$ -	\$ -	\$ -	\$ -
TAHOE CENTER FOR HEALTH AND SPORTS PERFORMANCE						MISSION CRITICAL	\$ -	\$ -	\$ -	\$ -
						HIGH	\$ -	\$ -	\$ -	\$ -
						MED	\$ -	\$ -	\$ 5,000	\$ -
						LOW	\$ -	\$ 14,500	\$ 10,000	\$ 11,000
TAHOE FOREST HOSPITAL DISTRICT GRAND TOTALS						MISSION CRITICAL	\$ 150,200	\$ 225,000	\$ 760,000	\$ -
						HIGH	\$ 58,450	\$ 218,250	\$ 7,000	\$ -
						MED	\$ 172,200	\$ 312,150	\$ 310,750	\$ 1,564,000
						LOW	\$ 11,250	\$ 28,250	\$ 33,750	\$ 32,250
						TOTAL	\$ 392,100	\$ 783,650	\$ 1,111,500	\$ 1,596,250

**TAHOE FOREST HOSPITAL DISTRICT
IT CAPITAL REQUEST LISTING BY DEPARTMENT
FY 2016 BUDGET**

Dept	Description	Qty	Justification	Cost	Priority Due to Age - Mission Critical	Qtr 1	Qtr 2	Qtr 3	Qtr 4
TAHOE FOREST HOSPITAL									
006	Emergency Department								
	T-Systems		Upgrade T- Systems	\$ 10,000	High	\$ -	\$ 5,000	\$ 5,000	\$ -
038	Surgery Department								
	New workstation in Endoscopy area		Our Endoscopy patient volumes are increasing.	\$ 2,500	Medium	\$ 2,500	\$ -	\$ -	\$ -
	Upgrade PICIS		Hardware and SQL License	\$ 20,000	Medium	\$ 7,000	\$ 8,000	\$ 5,000	
	Endoscopy software		Depending on the vendor- software will be looked at to improve efficiencies	\$ 50,000	Medium	\$ -	\$ -	\$ -	\$ 50,000
	Dietary								
	Food Service Department Management Software (cloud server)		Food service department management software- needed to meet complexity of regulation and menu cost analysis + production system- Will pay for itself through reduction in waste and cost	\$ 10,000	Medium	\$ 10,000	\$ -	\$ -	\$ -
045	Laboratory								
	Blood Bank Computer and Software		With the Lab SCC Upgrade project	\$ 50,000	Medium	\$ -	\$ -	\$ -	\$ 50,000
	Soft Lab System Upgrade		System Behind Version-Need to Upgrade Hardware, software , Interfaces	\$ 200,000	High	\$ 50,000	\$ 100,000	\$ 50,000	\$ -
047	Oncology Lab								
	Interface		Lab Interface for Instruments	\$ 10,000	Medium	\$ -	\$ 10,000	\$ -	\$ -
063	Briner Imaging								
	Software upgrade for mammo		Need to upgrade to current version- PenRad	\$ 35,000	Medium	\$ -	\$ -	\$ 35,000	\$ -
076	Physical Therapy								
	EMR Software for PT		Software and additional hardware- If they go Therapute it is operational	\$ 35,000	Medium	\$ -	\$ 35,000	\$ -	\$ -
456	Facilities								
	Phones		Engineering team needs new phones	\$ 4,300	High	\$ 4,300	\$ -	\$ -	\$ -
480	IT								
	Upgrade SANS-BC/DR		To support data requirements/Storage for District	\$ 300,000	Medium	\$ -	\$ -	\$ 300,000	\$ -
	District EMR		MU II/III	\$ 500,000	High	\$ -	\$ -	\$ 250,000	\$ 250,000
	Wireless Controller for IVCH		Improve wireless and redundancy	\$ 14,000	Medium	\$ -	\$ -	\$ 14,000	\$ -
	District Document Management		Scanning , doucment storage and retrival system	\$ 120,000	Medium	\$ -	\$ 120,000	\$ -	\$ -

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	CPSI Hardware		Placeholder for unknown miscellaneous hardware & IT to install CPSI or EMR	\$ 60,000	Medium	\$ 20,000	\$ 20,000	\$ 20,000	\$ -
	Single Sign On		Password Changes for physician's with the multiple EMR's are difficult	\$ 120,000	Medium	\$ -	\$ 89,000	\$ 31,000	\$ -
	Cisco Infrastructure changeout FY 2015		Renew Cisco Infrastructure	\$ 300,000	High	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
	Interface Development		New interfaces with EMRs - DI results to EPIC, Lab orders Varian to SCC,Fakuta, Immunizations for MU 2	\$ 100,000	Medium	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
	InteHealth Phase II and III		Additional Interfaces	\$ 40,000	High	\$ -	\$ 40,000	\$ -	\$ -
	Identity Management Software		Compliance with HITECH new users, changes to employees roles and access	\$ 50,000	Medium	\$ -	\$ -	\$ 50,000	\$ -
	Paging System for Communication		Replace IP Sessions with Cisco's Paging System	\$ 50,000	Medium	\$ -	\$ -	\$ 50,000	\$ -
	IT Infrastructure		Replace/Improve hardware and tools and obsolete hardware	\$ 153,000	Medium	\$ 39,750	\$ 37,750	\$ 37,750	\$ 37,750
	Voice recognition		Determine best plan for District	\$ 100,000	Medium	\$ -	\$ -	\$ 100,000	\$ -
610	Administration								
	District Contingency		Unanticipated projects	\$ 100,000	Medium	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
633	Wellness Neighborhood								
	TV monitor for Pine Street		Real time informative Community Health Education	\$ 3,000	Medium	\$ -	\$ -	\$ 3,000	\$ -
	Tele Health Carts	8	For consultation /Connectivity	\$ 24,000	Medium	\$ -	\$ 12,000	\$ 12,000	\$ -
	Patient Kiosks	4	Access to their information	\$ 80,000	Medium	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	Data Warehouse		Patient access to records	\$ 500,000	Medium	\$ -	\$ 200,000	\$ 300,000	\$ -
	Wireless Hand Held	10	Care coordination between departments	\$ 50,000	Medium	\$ -	\$ 25,000	\$ 25,000	\$ -
700	Medical Records								
	New Laptop		Laptop for Patient Portal	\$ 2,500	High	\$ -	\$ 2,500	\$ -	\$ -
715	Multi-Specialty Clinics								
	MSC Growth		MSC growth	\$ 80,000	Medium	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	SUBTOTAL TFH			\$ 3,173,300		\$ 298,550	\$ 869,250	\$ 1,452,750	\$ 552,750
INCLINE VILLAGE COMMUNITY HOSPITAL									
	Administration								
	Laptop		Education and Minutes	\$ 2,500	High	\$ 2,500	\$ -	\$ -	\$ -
	GRAND TOTAL TFHD			\$ 3,175,800		\$ 301,050	\$ 869,250	\$ 1,452,750	\$ 552,750

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TAHOE FOREST HOSPITAL				\$ 1,056,800	High	\$ 129,300	\$ 222,500	\$ 380,000	\$ 325,000
				\$ 2,116,500	Medium	\$ 169,250	\$ 646,750	\$ 1,072,750	\$ 227,750
				\$ -	Low	\$ -	\$ -	\$ -	\$ -
				<u>\$ 3,173,300</u>		<u>\$ 298,550</u>	<u>\$ 869,250</u>	<u>\$ 1,452,750</u>	<u>\$ 552,750</u>
INCLINE VILLAGE COMMUNITY HOSPITAL				\$ 2,500	High	\$ 2,500	\$ -	\$ -	\$ -
				\$ -	Medium	\$ -	\$ -	\$ -	\$ -
				\$ -	Low	\$ -	\$ -	\$ -	\$ -
				<u>\$ 2,500</u>		<u>\$ 2,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TAHOE CENTER FOR HEALTH AND SPORTS PERFORMANCE				\$ -	High	\$ -	\$ -	\$ -	\$ -
				\$ -	Medium	\$ -	\$ -	\$ -	\$ -
				\$ -	Low	\$ -	\$ -	\$ -	\$ -
				<u>\$ -</u>		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TAHOE FOREST HOSPITAL DISTRICT GRAND TOTALS				\$ 1,059,300	High	\$ 131,800	\$ 222,500	\$ 380,000	\$ 325,000
				\$ 2,116,500	Medium	\$ 169,250	\$ 646,750	\$ 1,072,750	\$ 227,750
				\$ -	Low	\$ -	\$ -	\$ -	\$ -
				<u>\$ 3,175,800</u>		<u>\$ 301,050</u>	<u>\$ 869,250</u>	<u>\$ 1,452,750</u>	<u>\$ 552,750</u>

**TAHOE FOREST HOSPITAL DISTRICT
CONSTRUCTION PROJECT LISTING BY DEPARTMENT
FY 2016 BUDGET**

Dept	Description	Justification	Cost	Priority Due to Age - Mission Critical	Qtr 1	Qtr 2	Qtr 3	Qtr 4
TAHOE FOREST HOSPITAL								
6010	Intensive Care Unit							
	Nurse Call Replacement	Current system obsolete	\$ 502,000	High	\$ 251,000	\$ 251,000	\$ -	\$ -
6580	Skilled Nursing Facility							
	ECC Patient Over Bed Light Replacements	Safety Enhancements	\$ 18,000	High	\$ 18,000	\$ -	\$ -	\$ -
	ECC Patient Room Remodel	2 rooms per year	\$ 40,000	High	\$ -	\$ 20,000	\$ -	\$ 20,000
8460	Engineering							
	Fire Alarm System	Existing FAS unreliable and poorly maintained by Siemens	\$ 300,000	High	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
	OR Light Replacement Project	OR Lights old and obsolete need to replace in all ORs	\$ 1,004,080	High	\$ 502,040	\$ 502,040	\$ -	\$ -
	Energy Use Assessment	Utility Cost Savings	\$ 32,000	High	\$ 16,000	\$ 16,000	\$ -	\$ -
	Re-Seal 1978 Roof	Protect newly remodeled ED and CT areas	\$ 330,000	High	\$ 20,000	\$ 20,000	\$ -	\$ 290,000
	MOB MSCs Interior Upgrade	All MOB MSCs in need of carpet, paint, linoleum, and general clean up	\$ 250,000	Medium	\$ 60,000	\$ 60,000	\$ 60,000	\$ 70,000
	Home Health Hospice Carpet & Paint	Interior Upgrade requested for old/worn carpet and wall paint	\$ 15,000	Medium	\$ -	\$ 15,000	\$ -	\$ -
	Security Improvements	Internal Access & Cameras	\$ 20,000	Medium	\$ -	\$ -	\$ 10,000	\$ 10,000
	1990 Building Penthouse	1990 Penthouse - Redo Stucco	\$ 15,000	Medium	\$ -	\$ -	\$ -	\$ 15,000
	Emergency Lighting & Exit Signs	Existing Exit Lights obsolete and batteries failing	\$ 50,000	Medium	\$ 30,000	\$ 20,000	\$ -	\$ -
	Quality Services Building Sewer Line	Potential Sewer Line Leak	\$ 6,000	Medium	\$ -	\$ -	\$ -	\$ 6,000
	WA Lobby Furniture Replacment	Lobby furniture 10 years old	\$ 53,500	Medium	\$ -	\$ -	\$ -	\$ 53,500
	Admin Services Bldg Parking Lot Lights	Install parking lot and building mounted lights for visibility at night	\$ 10,000	High	\$ 10,000	\$ -	\$ -	\$ -
	Fire/Police Radio Amplification System	Code required system so that Fire / Police radios work inside the hosital	\$ 70,400	High	\$ 70,400	\$ -	\$ -	\$ -
	Negative Air Isolation Tents	Infection Control for Construction Work	\$ 10,000	Medium	\$ 10,000	\$ -	\$ -	\$ -
	EVS Washer Replacement	Current washer 20 yrs old and recently motor caught fire	\$ 10,000	High	\$ 10,000	\$ -	\$ -	\$ -
	Day Tank for Underground Storage Tank	Existing Day Tank does not meet codes and could cause diesel fuel leak.	\$ 100,000	Medium	\$ -	\$ -	\$ -	\$ 100,000

**TAHOE FOREST HOSPITAL DISTRICT
CONSTRUCTION PROJECT LISTING BY DEPARTMENT
FY 2016 BUDGET**

Dept	Description	Justification	Cost	Priority Due to Age - Mission Critical	Qtr 1	Qtr 2	Qtr 3	Qtr 4
8490	Child Care Center							
	School Age Zone	Pathway from Annex to Pre-school zone and Tire swing with climbing wall	\$ 40,000	High	\$ 40,000	\$ -	\$ -	\$ -
	Refinish Child Care Center	Exterior Weather Protection	\$ 10,000	Medium	\$ -	\$ -	\$ -	\$ 10,000
	Refinish Child Care Annex	Exterior Weather Protection	\$ 4,000	Medium	\$ -	\$ -	\$ -	\$ 4,000
	SUBTOTAL TFH		\$ 2,889,980		\$ 1,112,440	\$ 979,040	\$ 145,000	\$ 653,500
INCLINE VILLAGE COMMUNITY HOSPITAL								
7429	Sterile Processing							
	SPD Remodel	Decontamination Requirements	\$ 368,500	Medium	\$ -	\$ -	\$ 184,250	\$ 184,250
7500	Laboratory							
	Laboratory HVAC	Issues with Heating/Cooling Control	\$ 335,000	Medium	\$ -	\$ -	\$ 167,500	\$ 167,500
	Laboratory Flooring	Floors need replacing	\$ 18,500	Medium	\$ -	\$ -	\$ -	\$ 18,500
7680	Cat Scan							
	CT Exhaust Fan	Noise and heat issues in the CT room	\$ 22,500	Medium	\$ -	\$ -	\$ 22,500	\$ -
8460	Engineering							
	Underground Storage Tank	Existing UST abandoned with install of new Gen set with belly tank	\$ 100,000	Medium	\$ -	\$ -	\$ -	\$ 100,000
	HVAC Automation	HVAC Controls for Heating & A/C	\$ 35,000	Medium	\$ -	\$ -	\$ 35,000	\$ -
	IVCH Entrance	Concrete Replacement	\$ 13,500	Medium	\$ -	\$ -	\$ -	\$ 13,500
	IVCH Corridor Doors	Existing doors dated given 2005 ED remodel doors across corridor	\$ 25,000	Medium	\$ -	\$ -	\$ 12,500	\$ 12,500
	IVCH Exterior Stone Work	Extension of existing stone work	\$ 18,500	Medium	\$ -	\$ -	\$ -	\$ 18,500
	Second Floor Improvements	Minor renovation work to improve MSC operations	\$ 471,000	High	\$ 70,000	\$ 300,000	\$ 101,000	\$ -
	Isolation Room 206 HVAC	HFAP POC not enough air changes	\$ 240,000	High	\$ 40,000	\$ 200,000	\$ -	\$ -
	IVCH Siding Replacement	HFAP POC combustible siding does not meet fire codes	\$ 1,200,000	High	\$ 500,000	\$ 700,000	\$ -	\$ -
	IVCH Chiller Replacement	30 yr old Chiller efficiency/reliability?	\$ 125,000	High	\$ -	\$ -	\$ 125,000	\$ -
	IVCH Emergency Entrance Sign	Current sign does not indicate Emergency Entrance drive on Alder	\$ 8,000	Medium	\$ -	\$ -	\$ -	\$ 8,000
	IVCH Lower Roof Replacement	Lower roof visible cracks. Replace with siding project or re-coat \$40,000	\$ 90,000	High	\$ 90,000	\$ -	\$ -	\$ -
	IVCH Boiler Replacement	30 yr old Boiler efficiency?	\$ 150,000	Medium	\$ -	\$ -	\$ -	\$ 150,000
92	IVCH Patient Registration Door	Provide Security for Staff	\$ 10,000	Medium	\$ -	\$ -	\$ 10,000	\$ -
	SUBTOTAL IVCH		\$ 3,230,500		\$ 700,000	\$ 1,200,000	\$ 657,750	\$ 672,750

TAHOE FOREST HOSPITAL DISTRICT
CONSTRUCTION PROJECT LISTING BY DEPARTMENT
FY 2016 BUDGET

Dept	Description	Justification	Cost	Priority Due to Age - Mission Critical	Qtr 1	Qtr 2	Qtr 3	Qtr 4
TAHOE CENTER FOR HEALTH AND SPORTS PERFORMANCE								
8451	CHSP Building Operations							
	Automatic Door Install	Outer door automatic, inner door not and difficult access for crutch patients	\$ 11,000	Medium	\$ -	\$ -	\$ -	\$ 11,000
	TCPT Intrusion and Panic Alarm	Lab patient confrontation	\$ 5,000	High	\$ 5,000	\$ -	\$ -	\$ -
	SUBTOTAL TCHSP		\$ 16,000		\$ 5,000	\$ -	\$ -	\$ 11,000
	GRAND TOTAL TFHD		\$ 6,136,480		\$ 1,817,440	\$ 2,179,040	\$ 802,750	\$ 1,337,250

TAHOE FOREST HOSPITAL	\$ 2,356,480	High	\$ 1,012,440	\$ 884,040	\$ 75,000	\$ 385,000
	\$ 533,500	Medium	\$ 100,000	\$ 95,000	\$ 70,000	\$ 268,500
	\$ -	Low	\$ -	\$ -	\$ -	\$ -
	\$ 2,889,980		\$ 1,112,440	\$ 979,040	\$ 145,000	\$ 653,500

INCLINE VILLAGE COMMUNITY HOSPITAL	\$ 2,126,000	High	\$ 700,000	\$ 1,200,000	\$ 226,000	\$ -
	\$ 1,104,500	Medium	\$ -	\$ -	\$ 431,750	\$ 672,750
	\$ -	Low	\$ -	\$ -	\$ -	\$ -
	\$ 3,230,500		\$ 700,000	\$ 1,200,000	\$ 657,750	\$ 672,750

TAHOE CENTER FOR HEALTH AND SPORTS PERFORMANCE	\$ 5,000	High	\$ 5,000	\$ -	\$ -	\$ -
	\$ 11,000	Medium	\$ -	\$ -	\$ -	\$ 11,000
	\$ -	Low	\$ -	\$ -	\$ -	\$ -
	\$ 16,000		\$ 5,000	\$ -	\$ -	\$ 11,000

TAHOE FOREST HOSPITAL DISTRICT GRAND TOTALS	\$ 4,487,480	High	\$ 1,717,440	\$ 2,084,040	\$ 301,000	\$ 385,000
	\$ 1,649,000	Medium	\$ 100,000	\$ 95,000	\$ 501,750	\$ 952,250
	\$ -	Low	\$ -	\$ -	\$ -	\$ -
	\$ 6,136,480		\$ 1,817,440	\$ 2,179,040	\$ 802,750	\$ 1,337,250

Tahoe Forest Hospital District
Multi-year Capital Plan

	BUDGET FY 2016	FY 2017	FY 2018	FY 2019
<u>INVESTMENT IN CAPITAL</u>				
GO Bond Funded Projects	\$ 11,064,371	\$ 4,758	\$ -	\$ -
GO Bond Project Personal Property	500,180	250,090	-	-
IT	559,300	1,856,000	1,760,000	3,810,000
Capital Equipment/Construction Projects	5,236,767	6,423,473	3,480,600	4,770,200
Health Information/Business Systems	500,000	1,000,000	200,000	200,000
Total	<u>\$ 17,860,618</u>	<u>\$ 9,534,321</u>	<u>\$ 5,440,600</u>	<u>\$ 8,780,200</u>
<u>OTHER POTENTIAL CAPITAL INVESTMENTS</u>				
Measure C Scope Modifications	749,287	956,508	-	-
Properties	-	600,000	-	600,000
Phase 2 Master Planning Project	-	3,000,000	5,700,000	-
Old OB Remodel	-	-	1,500,000	-
Total	<u>\$ 18,609,905</u>	<u>\$ 14,090,829</u>	<u>\$ 12,640,600</u>	<u>\$ 9,380,200</u>



**TAHOE FOREST HOSPITAL DISTRICT
MEASURE C PROJECT EXPENDITURES CASH FLOW SUMMARY 3.31.15**

PROJECTS

Total Development Costs

	2015			2016				2017				
	PTD Thru 3/31/15	QTR 2	QTR 3	QTR 4	QTR 1	QTR 2	QTR 3	QTR 4	QTR 1	QTR 2	QTR 3	QTR 4
Cancer Center; Building & LINAC	17,359,312		40,000									
Cancer Center; Sitework, Concrete Construction, Structural Steel	10,091,858											
Utility Bypass, Phase I	699,971											
Office Relocations	391,680											
IT Data Center	1,316,070											
Central Plant Upgrades Projects	15,374,288											
Skilled Nursing Facility	5,220,506											
Infill Projects	8,309,418	238,905	238,904									
Emergency Department & Sterile Processing Department; Increment I & 2	13,556,239	284,140	284,139									
Fluoroscopy / Nuc Med Upgrades / Diagnostic Imaging Equipment Replacement	2,243,147											
South Building; Birthing / Dietary Phase II	6,523,735	2,625,332	2,625,332	2,625,332	2,625,332	2,625,332						
Master Planning	879,701						4,758					
Subtotal Measure C Expenditures	81,965,925	3,148,377	3,188,375	2,625,332	2,625,332	2,625,332	4,758	0	0	0	0	0
FYE Subtotals M-C Expenditures	85,114,302			11,064,371				4,758			0	
Balance to Complete												96,183,431



**TAHOE FOREST HOSPITAL DISTRICT
MEASURE C NON QUALIFIED EXPENDITURE CASH FLOW SUMMARY 3.31.15**

PROJECTS

Total Development Costs

	2015			2016				2017				
	PTD Thru 3/31/15	QTR 2	QTR 3	QTR 4	QTR 1	QTR 2	QTR 3	QTR 4	QTR 1	QTR 2	QTR 3	QTR 4
Cancer Center; Building & LINAC	1,281,523											
Skilled Nursing Facility	56,582											
Infill Projects	15,566											
Emergency Department & Sterile Processing Department; Increment I & 2	753,881											
Fluoroscopy / Nuc Med Upgrades / Diagnostic Imaging Equipment Replacement	5,500											
South Building; Birthing / Dietary Phase II	0		125,045	125,045	125,045	125,045	125,045	125,045				
Subtotal	2,113,052	0	125,045	125,045	125,045	125,045	125,045	125,045	0	0	0	0
FYE Subtotals	2,113,052			500,180				250,090			0	
Balance to Complete								2,863,322				

**Capital Budget Request
Three Year Capital FY 2017-2019**

IT Capital Requests Estimates FY2017-2019

DESCRIPTION	JUSTIFICATION	Dept	PRIORITY		COST	QTR	YEAR
			N = New A = Addition R = Replace	H = High M = Med. L = Low			
FY2017							
District EMR	MU II/III	480	A	M	\$ 500,000	1,2	2017
Home Health Hospice	New EMR	034	N	H	\$ 60,000	3	2017
Departmental Upgrades	Software and Hardware upgrades/ Replacement of obsolete equipment	480	N/A	H	\$ 396,000	1,2	2017
HIE	Connect to Health Information Exchange	480	N	H	\$ 100,000	1,2,3,4	2017
IT Infrastructure/ Including CISCO	Hardware and Software for the District	480	N/A/R	H	\$ 50,000	2,3,	2017
Upgrade PYXIS System	Top Swap maintenance upgrade	066	R/N	H	\$ 150,000	2	2017
Interfaces	Systems upgrades	480	N/A	H	\$ 50,000	2	2017
Multi-Specialty Growth	MSC Growth	715	N/A	H	\$ 50,000	1,2,3,4	2017
Total					\$ 1,856,000		
FY2018							
Interfaces	Interfaces	480	A	M	\$ 30,000	2	2018
Radiology Software Upgrades	Expands the functionality of DI	054	A	H	\$ 80,000	1	2018
Community EMR	Community EMR	480	N	H	\$ 200,000	1	2018
IT Infrastructure/ Including CISCO	Replace/Improve hardware and tools	480	N/A/R	H	\$ 300,000	1,2,3,4	2018
Departmental Upgrades	Software and Hardware upgrades	480	N/A/R	H	\$ 150,000	1,2,3,4	2018
Multi-Specialty Growth	MSC Growth	715	N/A/R	H	\$ 50,000	1,2,3,4	2018
District EMR Upgrades	Keep Software and Hardware Current	480	N/A/R	H	\$ 400,000	1,2,3,4	2018
District Projects	Unknown Contingency	480	N/A/R	H	\$ 100,000	1,2,3,4	2018
CDR Upgrades	Data Repository Upgrades	480	N/A/R	H	\$ 300,000	1,2,3,4	2018
Conferece Rooms Virtual Upgrades	Improve Conference Rooms	480	N/A/R	M	\$ 150,000	3	2018
Total					\$ 1,760,000		
FY2019							
Radiology Software Upgrades	Expands the functionality of DI	054	A	H	\$ 60,000	1	2019
IT Infrastructure/Including CISCO	Replace/Improve hardware and tools	480	N/A/R	H	\$ 1,800,000	1,2,3,4	2019
Multi-Specialty Growth	MSC Growth	480	N/A	H	\$ 50,000	1,2,3,4	2019
Departmental Project requests	Director requests for projects	480	N/A/R	H	\$ 140,000	1,2,3,4	2019
Clinical System enhancements and upgrades	Improve Clinical Systems	480	N/A/R	H	\$ 500,000	1,2,3,4	2019
Community EMR	Community EMR	480	N/A/R	H	\$ 200,000	1	2019
Lab Updates	Expand Functionality of Lab and STAGO Compact coagulation Machine	045	N/A/R		\$ 60,000		2019
District Projects	Unknown Contingency	480	N/A/R	H	\$ 1,000,000	1,2,3,4	2019
Total:					\$ 3,810,000		67

Tahoe Forest Hospital District Capital Budget for Fiscal Years 2017, 2018, and 2019

	DESCRIPTION	QTY	FY2017	FY2018	FY2019
Tahoe Forest Hospital					
6010	Intensive Care Unit				
	Critical Care Beds	3	\$ 20,000	\$ 21,000	\$ 22,000
	Dept. Subtotal		\$ 20,000	\$ 21,000	\$ 22,000
6170	MedSurg				
	Standard Patient Beds	6	\$ 10,000	\$ 10,000	\$ 10,000
	Dept. Subtotal		\$ 10,000	\$ 10,000	\$ 10,000
6380	Obstetrics - Nursery				
	Delivery Panda	3	\$ 5,000	\$ 5,000	\$ 5,000
	Decked Out Panda	3	\$ 7,500	\$ 7,500	\$ 7,500
	Dept. Subtotal		\$ 12,500	\$ 12,500	\$ 12,500
6580	Extended Care				
	Room Remodel - 2 patient rooms per year	1	\$ 25,000	\$ 25,000	\$ 25,000
	Dept. Subtotal		\$ 25,000	\$ 25,000	\$ 25,000
7010	Emergency Dept				
	Exam Tables	3	\$ 2,100	\$ 2,600	\$ 3,100
	Dept. Subtotal		\$ 2,100	\$ 2,600	\$ 3,100
7085	Health Clinic				
	Exam Table	3	\$ 2,100	\$ 2,600	\$ 3,100
	Dept. Subtotal		\$ 2,100	\$ 2,600	\$ 3,100
7290	Home Health				
	Car	3	\$ 27,500	\$ 30,000	\$ 32,500
	Dept. Subtotal		\$ 27,500	\$ 30,000	\$ 32,500
7420	Surgical Services				
	Centurion Vision System	1		\$ 116,000	
	ORA w/ Verifeye Plus	1		\$ 80,000	
	Urology Equipment & Instrumentation	1		\$ 200,000	
	ESU	1	\$ 12,500		
	Sinus Seeker	1	\$ 3,500		
	Bookwalter type Retractor	1	\$ 12,500		
	Urology Equipment	1	\$ 100,000	\$ -	\$ -
	Dept. Subtotal		\$ 128,500	\$ 396,000	\$ -
7430	PAAS				
	Gurneys	6	\$ 14,000	\$ 14,000	\$ 14,000
	Electric Scale	1	\$ 4,100		
	Defibrillator	1	\$ 16,500		\$ -
	Dept. Subtotal		\$ 34,600	\$ 14,000	\$ 14,000
7450	Anesthesia				
	Syringe Pumps	2	\$ 8,000	\$ -	\$ -
	Anesthesia Machine	4	\$ 190,000	\$ 95,000	\$ 95,000
	Dept. Subtotal		\$ 190,000	\$ 95,000	\$ 95,000

Tahoe Forest Hospital District Capital Budget for Fiscal Years 2017, 2018, and 2019

	DESCRIPTION	QTY	FY2017	FY2018	FY2019
7500	Lab				
	Platelet Function Analyzer	1	\$ 12,500	\$ -	\$ -
	Bacterial Culture Incubator	1	\$ -	\$ 11,500	\$ -
	Blood Culture Instrument	1	\$ -	\$ 55,000	\$ -
	Immuno Assay molecular	1	\$ -	\$ 100,000	\$ -
	Coagulation Instrument	1	\$ -	\$ 60,000	\$ -
	Dept. Subtotal		\$ 12,500	\$ 226,500	\$ -
7593	Cardiac Rehabilitation				
	Treadmill	3	\$ 6,000	\$ 6,500	\$ 7,000
	NuStep	3	\$ 5,000	\$ 5,500	\$ 6,000
	Dept. Subtotal		\$ 11,000	\$ 12,000	\$ 13,000
7630-7680	All Imaging Services				
7632	Blanket Warmer	1	\$ 6,000	\$ -	\$ -
7672	Ultrasound Equipment	1	\$ 250,000	\$ -	\$ -
	Dept. Subtotal		\$ 256,000	\$ -	\$ -
7760	Gastro/Intestinal				
	Gastroscope	3	\$ 33,000	\$ 35,000	\$ 37,000
	Colonoscope	3	\$ 40,000	\$ 42,000	\$ 44,000
	Esophageal Motility Equipment	1	\$ 68,000		
	Dept. Subtotal		\$ 73,000	\$ 77,000	\$ 81,000
8430	Dietary				
	Alto Sham Oven	1	\$ 7,500	\$ -	\$ -
	Griddle/Broiler	1	\$ 4,000	\$ -	\$ -
	2-Door Refrigerator for Café	1	\$ 3,500	\$ -	\$ -
	Beverage Refrigerator	1	\$ 8,500	\$ -	\$ -
	Dept. Subtotal		\$ 23,500	\$ -	\$ -
8440	EVS and Offsite housing				
	Floor Stripper	1	\$ 7,800	\$ -	\$ -
	Dept. Subtotal		\$ 7,800	\$ -	\$ -
8480	Information Technology (IT)				
	Home Health & Hospice	1	\$ 60,000	\$ -	\$ -
	HIE	1	\$ 100,000	\$ -	\$ -
	IT Infrastructure/Including CISCO	1	\$ 50,000	\$ 300,000	\$ 1,800,000
	Upgrade PYXIS System	1	\$ 150,000	\$ -	\$ -
	Interfaces	1	\$ 50,000	\$ 30,000	\$ -
	Radiology Software Upgrades	1	\$ -	\$ 80,000	\$ 60,000
	Community EMR	1	\$ -	\$ 200,000	\$ 200,000
	CDR Upgrades	1	\$ -	\$ 300,000	\$ -
	Conference Room Virtual Upgrades	1	\$ -	\$ 150,000	\$ -
	Lab Updates & Upgrades	1	\$ -	\$ -	\$ 60,000
	Clinical System Enhancements & Upgrades	1	\$ -	\$ -	\$ 500,000

Tahoe Forest Hospital District Capital Budget for Fiscal Years 2017, 2018, and 2019

	DESCRIPTION	QTY	FY2017	FY2018	FY2019
MSC	Multi-Specialty Clinics Growth	1	\$ 50,000	\$ 50,000	\$ 50,000
	Departmental Upgrades	1	\$ 396,000	\$ 150,000	\$ 140,000
	District EMR Upgrades	1	\$ -	\$ 400,000	\$ -
	District Contingency & Projects	1	\$ 100,000	\$ 100,000	\$ 1,000,000
	Dept. Subtotal		\$ 956,000	\$ 1,760,000	\$ 3,810,000
8490	Children's Center				
	Furniture	1	\$ 2,700	\$ 2,900	\$ 3,100
	Dept. Subtotal		\$ 2,700	\$ 2,900	\$ 3,100
8660	Occ Health				
	Audiometer	1	\$ 16,000	\$ -	\$ -
	Pulmonary Function Machine	1	\$ 7,500	\$ -	\$ -
	Exam Tables	6	\$ 2,000	\$ 2,500	\$ 3,000
	Dept. Subtotal		\$ 25,500	\$ 2,500	\$ 3,000
	Multi-Specialty Clinics				
9513	Chase - Miscellaneous Equipment	3	\$ 5,000	\$ 5,500	\$ 6,000
9521	Tirdel - Miscellaneous Equipment	3	\$ 5,000	\$ 5,500	\$ 6,000
9525	Lombard - Miscellaneous Equipment	3	\$ 5,000	\$ 5,500	\$ 6,000
29523	Higgins - Miscellaneous Equipment	3	\$ 5,000	\$ 5,500	\$ 6,000
	Dept. Subtotal		\$ 20,000	\$ 22,000	\$ 24,000
Various	FY 2016 Budget Request Overflow				
	Various		\$ 3,356,485	\$ -	\$ -
	Dept. Subtotal		\$ 3,356,485	\$ -	\$ -
	TFH Dept Subtotal		\$ 5,196,785	\$ 2,711,600	\$ 4,151,300
	InclineVillage Community Hospital				
26170	Beds, Over Bed Tables, Night Stands	3	\$ 12,000	\$ 14,000	\$ 16,000
27420	Stirrups for Urology	1	\$ 8,000	\$ -	\$ -
27500	Blood Culture Instrument	1	\$ 25,000	\$ -	\$ -
27500	Cyto centrifuge	1	\$ 10,000	\$ -	\$ -
27770	Pilates	3	\$ 12,500	\$ 13,000	\$ 13,500
	IVCH Dept. Subtotal		\$ 67,500	\$ 27,000	\$ 29,500
	Tahoe Center for Health and Sports Performance				
57770	Miscellaneous Equipment	3	\$ 12,500	\$ 15,000	\$ 17,500
58777	Miscellaneous Equipment	3	\$ 17,500	\$ 20,000	\$ 22,500
	CHSP Dept. Subtotal		\$ 30,000	\$ 35,000	\$ 40,000
	Tahoe Forest Health System Grand Total		\$ 5,294,285	\$ 2,773,600	\$ 4,220,800
	Building Projects				
	Tahoe Forest Hospital				
	Reseal 1978 Roof	1	\$ 290,000	\$ -	\$ -
	Reseal 1986 Roof	1	\$ -	\$ 170,000	\$ -
	Exterior Weather Protection - Warehouse	1	\$ 10,000	\$ -	\$ -

Tahoe Forest Hospital District Capital Budget for Fiscal Years 2017, 2018, and 2019

	DESCRIPTION	QTY	FY2017	FY2018	FY2019
	Exterior Weather Protection - Children's Center	1	\$ 14,000	\$ -	\$ -
	Exterior Weather Protection - Human Resources	1	\$ 4,000	\$ -	\$ -
	Remodel old OB area	1	\$ 500,000	\$ 500,000	\$ 500,000
	17290 - Carpet/Flooring	1	\$ 7,500	\$ -	\$ -
	18660 - Carpet/Flooring	1	\$ 7,000	\$ -	\$ -
	18610 - ECR AV Upgrades	1	\$ 15,000	\$ 15,000	\$ 15,000
	TFH Dept Subtotal		\$ 847,500	\$ 685,000	\$ 515,000
InclineVillage Community Hospital					
	Completion of HVAC improvements	1	\$ 100,630	\$ -	\$ -
	Replacement of Boilers	1	\$ 163,558	\$ -	\$ -
27500	Microbiology Culture Incubator	1	\$ 11,500	\$ -	\$ -
27500	I-Stat Instrument	1	\$ -	\$ -	\$ 14,000
27500	Refrigerator (Blood)	1	\$ -	\$ 5,500	\$ -
27500	Refrigerator (Reagents)	2	\$ 6,000	\$ 6,000	\$ -
27500	Microscope	1	\$ -	\$ 10,500	\$ -
27500	Blood Bank Refrigerator	1	\$ -	\$ -	\$ 12,500
27500	Processing Centrifuge	1	\$ -	\$ -	\$ 7,900
	IVCH Dept. Subtotal		\$ 281,688	\$ 22,000	\$ 34,400
Tahoe Forest Health System Building Projects Grand Total			\$ 1,129,188	\$ 707,000	\$ 549,400
Tahoe Forest Health System 3-Year Capital Plan Grand Total			\$ 6,423,473	\$ 3,480,600	\$ 4,770,200



**TAHOE FOREST HOSPITAL DISTRICT
OWNER / REGULATORY SCOPE MODIFICATION
EXPENDITURES CASH FLOW SUMMARY 3.31.15**

PROJECTS

Project Costs

	2015				2016				2017			
	PTD Thru 3/31/15	QTR 2	QTR 3	QTR 4	QTR 1	QTR 2	QTR 3	QTR 4	QTR 1	QTR 2	QTR 3	QTR 4
Cancer Center + LINAC	151,973											
Cancer Center; Utility Bypass Phase II	906,610											
Cancer Center; Equipment Upgrades	1,210,527											
Cancer Center; CAC Recommended Upgrades	977,552											
Central Plant Upgrades; Generator Building	20,772											
Skilled Nursing Facility	8,466											
ECC Flooring / Nurses Station	199,774											
Infill Projects; Phase I Dietary / RT / MR / Dietary Offices / Staff Lockers	43,022											
Infill Projects; Final Personnel Move / TI Office Space	385,853		19,147									
ED / SPD; Equipment Upgrades	96,186											
South Building; Birthing / Dietary - Equipment Upgrades	-		185,160									
South Building; Birthing 4th LDR Only	-				258,556	258,556						
South Building Phase 5 Interim Birthing	-						956,508					
South Building Continuity	996,982											
Master Planning; Campus Signage Plan	85,598											
Master Planning; Security Upgrades	46,534			27,868								
Subtotal	5,129,849	-	204,307	27,868	258,556	258,556	956,508	-	-	-	-	-
FYE Subtotals	5,129,849			749,287				956,508			0	
Balance to Complete							6,835,644					

Tahoe Forest Hospital District Financial Forecasts

Within this section you will find four 10 year forecasts for Tahoe Forest Hospital District's Statement of Cash Flows. Each forecast demonstrates what the District's cash position would look like based upon different EBIDA amounts, pressure from future capital investment requirements, and the impact of whether or not the District chooses to take on additional debt. These forecasts were created in order to outline the importance of growing our EBIDA line over the next couple of years, and preserving our cash position.

TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF CASH FLOWS
10 YEAR FINANCIAL FORECAST

1. *Net Operating Rev/(Exp) – EBIDA:*
Reflects specific targeted EBIDA amounts.
2. *Interest Income:*
Reflects a gradual increase in our interest rate from 0.30% up to .70%. This calculation is based upon the Ending Unrestricted Cash at the end of each previous fiscal year.
3. *District and County Taxes:*
Reflects a 1% increase each year beginning in Forecasted 2017. This excludes GO Bond tax revenues as these funds will be used directly for the related debt service payments.
4. *Donations:*
Amounts reflected represent a consistent flow of funding from TFHSF and pledge receipts from IVCHF. This is a conservative view.
5. *Debt Service Payments:*
Represent the principal and interest payments on our existing debt. Our remaining Municipal Lease will be paid off in FY 2018. In addition, in two of the scenarios we have incorporated a new debt line starting in FY 2018 representing \$12 million to be paid over 15 years to help fund some of the large capital investment projects listed.
6. *Physician Recruitment:*
Includes amounts for the present recruitment agreements and for future recruitment agreements related to specialty physician positions.
7. *Investment in Capital:*
Incorporates aspects of the Capital Budget for 2017 through 2019 as presented in the “Capital Expenditures” section. There are also planned expenditures related to Building Projects and our Health Information (EHR)/Business System investment.
8. *Capital Investments:*
Incorporates in years 2017 through 2021 possible investments in Properties such as MOB Suites or The Center for Health and Sports Performance, Phase 2 Master Planning, remodeling the vacated old OB location, Orthopedics, and the remaining budget to complete the required OSHPD changes to the Interim OB location.
9. *Change in Accounts Receivable:*
Represents the value difference of what represents 62 Days in Accounts Receivable.
10. *Change in Settlement Accounts:*
Represents a minimal amount for 2017 through 2025 as the District continues to strive toward accurately estimating settlement balances and minimizing audit impacts.
11. *Change in Other Assets:*
Represents the changes in other accounts receivable accounts, which is minimal.
12. *Change in Other Liabilities:*
Represents the inherit increases we will see each year in our Payroll and Benefit Liabilities and Accounts Payable due to foreseen inflation factors.
13. *Expense Per Day:*
Represents the cost per day to operate the District. Each year reflects a 2.5% inflation increase.

STATEMENT OF CASH FLOWS - 10 YEAR FORECAST - \$2 MILLION EBIDA, NO NEW DEBT

	PROJECTED FYE 2015		BUDGET FYE 2016	FORECAST FYE 2017	FORECAST FYE 2018	FORECAST FYE 2019	FORECAST FYE 2020	FORECAST FYE 2021	FORECAST FYE 2022	FORECAST FYE 2023	FORECAST FYE 2024	FORECAST FYE 2025
Net Operating Rev/(Exp) - EBIDA	\$ 2,819,373		\$ 2,054,135	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Interest Income	97,528		107,488	126,169	101,849	84,049	74,738	77,716	84,330	93,330	100,588	110,366
Property Tax Revenue	5,339,001		5,420,000	5,474,200	5,528,942	5,584,231	5,640,074	5,696,474	5,753,439	5,810,974	5,869,083	5,927,774
Donations	722,115		923,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Debt Service Payments	(3,342,140)		(3,565,581)	(3,572,635)	(2,439,870)	(2,342,765)	(2,353,589)	(2,358,527)	(2,367,756)	(2,381,099)	(2,388,379)	(2,399,774)
Bank of America - 2012 Muni Lease	(1,243,531)		(1,243,644)	(1,243,644)	(103,638)	-	-	-	-	-	-	-
Copier Lease	(8,963)		(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)
2002 Revenue Bond	(496,875)		(668,008)	(675,062)	(682,303)	(688,836)	(699,660)	(704,598)	(713,827)	(727,170)	(734,450)	(745,845)
2006 Revenue Bond	(1,592,771)		-	-	-	-	-	-	-	-	-	-
2015 Revenue Bond	-		(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)
New Debt	-		-	-	-	-	-	-	-	-	-	-
Physician Recruitment	(155,813)		(311,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Investment in Capital												
Equipment	(2,569,055)		(1,418,900)	(5,294,285)	(2,773,600)	(4,220,800)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Municipal Lease Reimbursement	-		2,295,723	-	-	-	-	-	-	-	-	-
GO Bond Project Personal Property	(138,222)		(500,180)	(250,090)	-	-	-	-	-	-	-	-
IT	(1,517,706)		(559,300)	(1,856,000)	(1,760,000)	(3,810,000)	(750,000)	(750,000)	(750,000)	(1,500,000)	(750,000)	(750,000)
Building Projects	(2,399,183)		(4,487,480)	(1,129,188)	(707,000)	(549,400)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Health Information/Business System	(230,852)		(500,000)	(1,000,000)	(200,000)	(200,000)	-	(500,000)	(200,000)	(200,000)	-	(500,000)
Capital Investments												
Funding from New Debt	-		-	-	-	-	-	-	-	-	-	-
Properties	(600,000)		-	(600,000)	-	(600,000)	-	(600,000)	-	-	-	-
Measure C Scope Modifications	-		(749,287)	(956,508)	-	-	-	-	-	-	-	-
Orthopedics Investment	-		-	-	-	-	(2,500,000)	-	-	-	-	-
Phase 2 Master Planning Project	-		-	(3,000,000)	(5,700,000)	-	-	-	-	-	-	-
Old OB Remodel	-		-	-	(1,500,000)	-	-	-	-	-	-	-
Change in Accounts Receivable	4,503,335	N1	282,832	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Change in Settlement Accounts	(618,261)	N2	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Change in Other Assets	(160,630)	N3	(768,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Change in Other Liabilities	(885,932)	N4	(71,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Change in Cash Balance	863,558		(1,347,550)	(9,728,337)	(7,119,679)	(3,724,684)	1,191,222	2,645,663	3,600,013	2,903,205	3,911,292	3,468,366
Beginning Unrestricted Cash	50,951,760		51,815,318	50,467,769	40,739,432	33,619,753	29,895,069	31,086,291	33,731,954	37,331,967	40,235,172	44,146,464
Ending Unrestricted Cash	51,815,318		50,467,769	40,739,432	33,619,753	29,895,069	31,086,291	33,731,954	37,331,967	40,235,172	44,146,464	47,614,830
Expense Per Day	329,442		321,141	329,169	337,399	345,834	354,479	363,341	372,425	381,736	391,279	401,061
Days Cash On Hand	157		157	124	100	86	88	93	100	105	113	119

Footnotes:
 N1 - Change in Accounts Receivable reflects the 30 day delay in collections. For example, in July 2015 we are collecting June 2015.
 N2 - Change in Settlement Accounts reflect cash flows in and out related to prior year and current year Medicare and Medi-Cal settlement accounts.
 N3 - Change in Other Assets reflect fluctuations in asset accounts on the Balance Sheet that effect cash. For example, an increase in prepaid expense immediately effects cash but not EBIDA.
 N4 - Change in Other Liabilities reflect fluctuations in liability accounts on the Balance Sheet that effect cash. For example, an increase in accounts payable effects EBIDA but not cash.

STATEMENT OF CASH FLOWS - 10 YEAR FORECAST - \$2 MILLION EBIDA, \$12 MILLION NEW DEBT

	PROJECTED FYE 2015		BUDGET FYE 2016	FORECAST FYE 2017	FORECAST FYE 2018	FORECAST FYE 2019	FORECAST FYE 2020	FORECAST FYE 2021	FORECAST FYE 2022	FORECAST FYE 2023	FORECAST FYE 2024	FORECAST FYE 2025
Net Operating Rev/(Exp) - EBIDA	\$ 2,819,373		\$ 2,054,135	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Interest Income	97,528		107,488	126,169	101,849	106,795	94,787	99,561	103,476	109,770	114,315	121,373
Property Tax Revenue	5,339,001		5,420,000	5,474,200	5,528,942	5,584,231	5,640,074	5,696,474	5,753,439	5,810,974	5,869,083	5,927,774
Donations	722,115		923,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Debt Service Payments	(3,342,140)		(3,565,581)	(3,572,635)	(3,541,460)	(3,444,355)	(3,455,179)	(3,460,117)	(3,469,346)	(3,482,689)	(3,489,969)	(3,501,364)
Bank of America - 2012 Muni Lease	(1,243,531)		(1,243,644)	(1,243,644)	(103,638)	-	-	-	-	-	-	-
Copier Lease	(8,963)		(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)
2002 Revenue Bond	(496,875)		(668,008)	(675,062)	(682,303)	(688,836)	(699,660)	(704,598)	(713,827)	(727,170)	(734,450)	(745,845)
2006 Revenue Bond	(1,592,771)		-	-	-	-	-	-	-	-	-	-
2015 Revenue Bond	-		(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)
New Debt	-		-	-	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)
Physician Recruitment	(155,813)		(311,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Investment in Capital												
Equipment	(2,569,055)		(1,418,900)	(5,294,285)	(2,773,600)	(4,220,800)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Municipal Lease Reimbursement	-		2,295,723	-	-	-	-	-	-	-	-	-
GO Bond Project Personal Property	(138,222)		(500,180)	(250,090)	-	-	-	-	-	-	-	-
IT	(1,517,706)		(559,300)	(1,856,000)	(1,760,000)	(3,810,000)	(750,000)	(750,000)	(750,000)	(1,500,000)	(750,000)	(750,000)
Building Projects	(2,399,183)		(4,487,480)	(1,129,188)	(707,000)	(549,400)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Health Information/Business System	(230,852)		(500,000)	(1,000,000)	(200,000)	(200,000)	-	(500,000)	(200,000)	(200,000)	-	(500,000)
Capital Investments												
Funding from New Debt	-		-	-	10,200,000	-	1,800,000	-	-	-	-	-
Properties	(600,000)		-	(600,000)	-	(600,000)	-	(600,000)	-	-	-	-
Measure C Scope Modifications	-		(749,287)	(956,508)	-	-	-	-	-	-	-	-
Orthopedics Investment	-		-	-	-	-	(2,500,000)	-	-	-	-	-
Phase 2 Master Planning Project	-		-	(3,000,000)	(5,700,000)	-	-	-	-	-	-	-
Old OB Remodel	-		-	-	(1,500,000)	-	-	-	-	-	-	-
Change in Accounts Receivable	4,503,335	N1	282,832	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Change in Settlement Accounts	(618,261)	N2	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Change in Other Assets	(160,630)	N3	(768,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Change in Other Liabilities	(885,932)	N4	(71,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Change in Cash Balance	863,558		(1,347,550)	(9,728,337)	1,978,730	(4,803,528)	1,909,681	1,565,918	2,517,569	1,818,054	2,823,429	2,377,783
Beginning Unrestricted Cash	50,951,760		51,815,318	50,467,769	40,739,432	42,718,162	37,914,634	39,824,315	41,390,233	43,907,802	45,725,855	48,549,284
Ending Unrestricted Cash	51,815,318		50,467,769	40,739,432	42,718,162	37,914,634	39,824,315	41,390,233	43,907,802	45,725,855	48,549,284	50,927,067
Expense Per Day	329,442		321,141	329,169	337,399	345,834	354,479	363,341	372,425	381,736	391,279	401,061
Days Cash On Hand	157		157	124	127	110	112	114	118	120	124	127

Footnotes:
N1 - Change in Accounts Receivable reflects the 30 day delay in collections. For example, in July 2015 we are collecting June 2015.
N2 - Change in Settlement Accounts reflect cash flows in and out related to prior year and current year Medicare and Medi-Cal settlement accounts.
N3 - Change in Other Assets reflect fluctuations in asset accounts on the Balance Sheet that effect cash. For example, an increase in prepaid expense immediately effects cash but not EBIDA.
N4 - Change in Other Liabilities reflect fluctuations in liability accounts on the Balance Sheet that effect cash. For example, an increase in accounts payable effects EBIDA but not cash.

TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF CASH FLOWS - 10 YEAR FORECAST - \$5 MILLION EBIDA, NO NEW DEBT

	PROJECTED FYE 2015		BUDGET FYE 2016	FORECAST FYE 2017	FORECAST FYE 2018	FORECAST FYE 2019	FORECAST FYE 2020	FORECAST FYE 2021	FORECAST FYE 2022	FORECAST FYE 2023	FORECAST FYE 2024	FORECAST FYE 2025
Net Operating Rev/(Exp) - EBIDA	\$ 2,819,373		\$ 2,054,135	\$ 3,500,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Interest Income	97,528		107,488	126,169	105,599	95,309	93,525	104,050	118,230	134,815	149,677	167,078
Property Tax Revenue	5,339,001		5,420,000	5,474,200	5,528,942	5,584,231	5,640,074	5,696,474	5,753,439	5,810,974	5,869,083	5,927,774
Donations	722,115		923,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Debt Service Payments	(3,342,140)		(3,565,581)	(3,572,635)	(2,439,870)	(2,342,765)	(2,353,589)	(2,358,527)	(2,367,756)	(2,381,099)	(2,388,379)	(2,399,774)
Bank of America - 2012 Muni Lease	(1,243,531)		(1,243,644)	(1,243,644)	(103,638)	-	-	-	-	-	-	-
Copier Lease	(8,963)		(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)
2002 Revenue Bond	(496,875)		(668,008)	(675,062)	(682,303)	(688,836)	(699,660)	(704,598)	(713,827)	(727,170)	(734,450)	(745,845)
2006 Revenue Bond	(1,592,771)		-	-	-	-	-	-	-	-	-	-
2015 Revenue Bond	-		(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)
New Debt	-		-	-	-	-	-	-	-	-	-	-
Physician Recruitment	(155,813)		(311,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Investment in Capital												
Equipment	(2,569,055)		(1,418,900)	(5,294,285)	(2,773,600)	(4,220,800)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Municipal Lease Reimbursement	-		2,295,723	-	-	-	-	-	-	-	-	-
GO Bond Project Personal Property	(138,222)		(500,180)	(250,090)	-	-	-	-	-	-	-	-
IT	(1,517,706)		(559,300)	(1,856,000)	(1,760,000)	(3,810,000)	(750,000)	(750,000)	(750,000)	(1,500,000)	(750,000)	(750,000)
Building Projects	(2,399,183)		(4,487,480)	(1,129,188)	(707,000)	(549,400)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Health Information/Business System	(230,852)		(500,000)	(1,000,000)	(200,000)	(200,000)	-	(500,000)	(200,000)	(200,000)	-	(500,000)
Capital Investments												
Funding from New Debt	-		-	-	-	-	-	-	-	-	-	-
Properties	(600,000)		-	(600,000)	-	(600,000)	-	(600,000)	-	-	-	-
Measure C Scope Modifications	-		(749,287)	(956,508)	-	-	-	-	-	-	-	-
Orthopedics Investment	-		-	-	-	-	(2,500,000)	-	-	-	-	-
Phase 2 Master Planning Project	-		-	(3,000,000)	(5,700,000)	-	-	-	-	-	-	-
Old OB Remodel	-		-	-	(1,500,000)	-	-	-	-	-	-	-
Change in Accounts Receivable	4,503,335	N1	282,832	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Change in Settlement Accounts	(618,261)	N2	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Change in Other Assets	(160,630)	N3	(768,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Change in Other Liabilities	(885,932)	N4	(71,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Change in Cash Balance	863,558		(1,347,550)	(8,228,337)	(4,115,929)	(713,425)	4,210,010	5,671,998	6,633,913	5,944,690	6,960,381	6,525,078
Beginning Unrestricted Cash	50,951,760		51,815,318	50,467,769	42,239,432	38,123,503	37,410,078	41,620,088	47,292,086	53,925,999	59,870,689	66,831,070
Ending Unrestricted Cash	51,815,318		50,467,769	42,239,432	38,123,503	37,410,078	41,620,088	47,292,086	53,925,999	59,870,689	66,831,070	73,356,147
Expense Per Day	329,442		321,141	329,169	337,399	345,834	354,479	363,341	372,425	381,736	391,279	401,061
Days Cash On Hand	157		157	128	113	108	117	130	145	157	171	183

Footnotes:
N1 - Change in Accounts Receivable reflects the 30 day delay in collections. For example, in July 2015 we are collecting June 2015.
N2 - Change in Settlement Accounts reflect cash flows in and out related to prior year and current year Medicare and Medi-Cal settlement accounts.
N3 - Change in Other Assets reflect fluctuations in asset accounts on the Balance Sheet that effect cash. For example, an increase in prepaid expense immediately effects cash but not EBIDA.
N4 - Change in Other Liabilities reflect fluctuations in liability accounts on the Balance Sheet that effect cash. For example, an increase in accounts payable effects EBIDA but not cash.

TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF CASH FLOWS - 10 YEAR FORECAST - \$5 MILLION EBIDA, \$12 MILLION NEW DEBT

	PROJECTED FYE 2015		BUDGET FYE 2016	FORECAST FYE 2017	FORECAST FYE 2018	FORECAST FYE 2019	FORECAST FYE 2020	FORECAST FYE 2021	FORECAST FYE 2022	FORECAST FYE 2023	FORECAST FYE 2024	FORECAST FYE 2025
Net Operating Rev/(Exp) - EBIDA	\$ 2,819,373		\$ 2,054,135	\$ 3,500,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Interest Income	97,528		107,488	126,169	105,599	118,055	113,574	125,895	137,376	151,255	163,403	178,085
Property Tax Revenue	5,339,001		5,420,000	5,474,200	5,528,942	5,584,231	5,640,074	5,696,474	5,753,439	5,810,974	5,869,083	5,927,774
Donations	722,115		923,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Debt Service Payments	(3,342,140)		(3,565,581)	(3,572,635)	(3,541,460)	(3,444,355)	(3,455,179)	(3,460,117)	(3,469,346)	(3,482,689)	(3,489,969)	(3,501,364)
Bank of America - 2012 Muni Lease	(1,243,531)		(1,243,644)	(1,243,644)	(103,638)	-	-	-	-	-	-	-
Copier Lease	(8,963)		(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)	(8,760)
2002 Revenue Bond	(496,875)		(668,008)	(675,062)	(682,303)	(688,836)	(699,660)	(704,598)	(713,827)	(727,170)	(734,450)	(745,845)
2006 Revenue Bond	(1,592,771)		-	-	-	-	-	-	-	-	-	-
2015 Revenue Bond	-		(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)	(1,645,169)
New Debt	-		-	-	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)	(1,101,590)
Physician Recruitment	(155,813)		(311,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Investment in Capital												
Equipment	(2,569,055)		(1,418,900)	(5,294,285)	(2,773,600)	(4,220,800)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Municipal Lease Reimbursement	-		2,295,723	-	-	-	-	-	-	-	-	-
GO Bond Project Personal Property	(138,222)		(500,180)	(250,090)	-	-	-	-	-	-	-	-
IT	(1,517,706)		(559,300)	(1,856,000)	(1,760,000)	(3,810,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Building Projects	(2,399,183)		(4,487,480)	(1,129,188)	(707,000)	(549,400)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Health Information/Business System	(230,852)		(500,000)	(1,000,000)	(200,000)	(200,000)	-	(500,000)	(200,000)	(200,000)	-	(500,000)
Capital Investments												
Funding from New Debt	-		-	-	10,200,000	-	1,800,000	-	-	-	-	-
Properties	(600,000)		-	(600,000)	-	(600,000)	-	(600,000)	-	-	-	-
Measure C Scope Modifications	-		(749,287)	(956,508)	-	-	-	-	-	-	-	-
Orthopedics Investment	-		-	-	-	-	(2,500,000)	-	-	-	-	-
Phase 2 Master Planning Project	-		-	(3,000,000)	(5,700,000)	-	-	-	-	-	-	-
Old OB Remodel	-		-	-	(1,500,000)	-	-	-	-	-	-	-
Change in Accounts Receivable	4,503,335	N1	282,832	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Change in Settlement Accounts	(618,261)	N2	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Change in Other Assets	(160,630)	N3	(768,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Change in Other Liabilities	(885,932)	N4	(71,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Change in Cash Balance	863,558		(1,347,550)	(8,228,337)	4,982,480	(1,792,269)	4,928,469	4,592,252	5,551,469	4,859,539	5,872,517	5,434,495
Beginning Unrestricted Cash	50,951,760		51,815,318	50,467,769	42,239,432	47,221,912	45,429,643	50,358,112	54,950,364	60,501,833	65,361,372	71,233,890
Ending Unrestricted Cash	51,815,318		50,467,769	42,239,432	47,221,912	45,429,643	50,358,112	54,950,364	60,501,833	65,361,372	71,233,890	76,668,384
Expense Per Day	329,442		321,141	329,169	337,399	345,834	354,479	363,341	372,425	381,736	391,279	401,061
Days Cash On Hand	157		157	128	140	131	142	151	162	171	182	191

Footnotes:
N1 - Change in Accounts Receivable reflects the 30 day delay in collections. For example, in July 2015 we are collecting June 2015.
N2 - Change in Settlement Accounts reflect cash flows in and out related to prior year and current year Medicare and Medi-Cal settlement accounts.
N3 - Change in Other Assets reflect fluctuations in asset accounts on the Balance Sheet that effect cash. For example, an increase in prepaid expense immediately effects cash but not EBIDA.
N4 - Change in Other Liabilities reflect fluctuations in liability accounts on the Balance Sheet that effect cash. For example, an increase in accounts payable effects EBIDA but not cash.